



## Bridge House Estates Board

**Date:** WEDNESDAY, 15 SEPTEMBER 2021  
**Time:** 1.45 pm  
**Venue:** VIRTUAL PUBLIC MEETING (ACCESSIBLE REMOTELY)

**Members:** Deputy Dr Giles Shilson (Chair)  
Dhruv Patel (Deputy Chair)  
Henry Colthurst  
Alderman Professor Emma Edhem  
Alderman Alison Gowman  
Deputy Jamie Ingham Clark  
Paul Martinelli  
John Petrie  
Judith Pleasance  
Deputy Henry Pollard

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### Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/fHiwU-45zvA>

This meeting will be a virtual meeting and therefore will not take place in a physical location following regulations made under Section 78 of the Coronavirus Act 2020. A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

**John Barradell**  
Town Clerk

# AGENDA

## Part 1 – Public Agenda

1. **APOLOGIES**
2. **MEMBERS' DECLARATION UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3. **BOARD MINUTES\***  
To agree the public minutes and non-public summary of the meeting held on 14 July 2021.

**For Decision**  
(Pages 7 - 16)

### **Cross-Cutting Strategic Ambitions and Governance**

4. **MANAGING DIRECTOR'S REPORT**  
Report of the Managing Director of Bridge House Estates (BHE)

**For Information**  
(Pages 17 - 20)

5. **APPOINTMENTS TO THE GRANTS COMMITTEE OF THE BRIDGE HOUSE ESTATES BOARD**  
The Town Clerk to be heard.

**For Decision**

### **Ancillary Object - Bridging Divides**

6. **CITY BRIDGE TRUST GRANTS OF OVER £500,000 FOR APPROVAL**  
Reports of the Managing Director of BHE

- a) **Trust for London Collaborative Projects Extension Funding**

**For Decision**  
(Pages 21 - 24)

- b) **Legal Education Foundation - Justice Collaborations**

**For Decision**  
(Pages 25 - 34)

- c) **Strategic Initiative: Catalyst (Centre for the Acceleration of Social Technology)**

**For Decision**  
(Pages 35 - 42)

## Finance

**7. REQUEST FOR UPLIFT TO THE CENTRAL CONTINGENCY BUDGET**

Report of the Chamberlain

**For Decision**  
(Pages 43 - 46)

**8. BHE BUDGET UPLIFT REQUEST - STAFFING**

Report of the Chamberlain

**For Decision**  
(Pages 47 - 50)

**9. CAPITAL FUNDING UPDATE\***

Report of the Chamberlain

**For Decision**  
(Pages 51 - 62)

**10. BUDGET MONITORING: 1 APRIL TO 31 JULY 2021\***

Report of the Managing Director of BHE and the Chamberlain

**For Information**  
(Pages 63 - 70)

## Other

**11. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

**12. ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT**

**13. EXCLUSION OF THE PUBLIC**

MOTION – With the Court of Common Council for the City Corporation as Trustee of Bridge House Estates (Charity No. 1035628) having decided to treat these meetings as though Part VA and Schedule 12A of the Local Government Act 1972 applied to them, it now be moved that the public be excluded from the meeting for the following items of business on the grounds that their consideration will in each case disclose exempt information of the description in paragraph 3 of Schedule 12A, being information relating to the financial and business affairs of any person (including the City Corporation as Trustee of the charity) which it would not be in the charity's best interests to disclose.

**For Decision**

## Part 2 – Non-Public Agenda

**14. NON-PUBLIC BOARD MINUTES\***

To agree the non-public minutes of the meeting held on 14 July 2021.

**For Decision**  
(Pages 71 - 78)

**15. NON-PUBLIC APPENDICES - REQUEST FOR UPLIFT TO THE CENTRAL CONTINGENCY BUDGET**

To be considered in conjunction with the report at Item 7.

**For Decision**  
(Pages 79 - 80)

### Primary Object - Bridges

**16. RESOLUTION OF THE HEALTH AND WELLBEING BOARD**

To consider a resolution of the Health and Wellbeing Board meeting on 16 July 2021.

**For Information**  
(Pages 81 - 82)

**17. SUICIDE PREVENTION IN THE CITY OF LONDON**

Report of the Deputy Town Clerk & Chief Executive

**For Decision**  
(Pages 83 - 100)

**18. GATEWAY 3 - SECURE CITY PROGRAMME (SCP) - VULNERABLE PEOPLE WORKSTREAM**

Report of the Director of the Built Environment

**For Decision**  
(Pages 101 - 138)

### Investments

**19. CAS: AGREEING TARGETS AND IMPLEMENTATION ACTIONS FOR A NET ZERO PATHWAY FOR FINANCIAL INVESTMENTS FOR EACH FUND**

Report of the Chamberlain

**For Decision**  
(Pages 139 - 170)

20. **PERFORMANCE MONITORING TO 31 JULY 2021: BRIDGE HOUSE ESTATES\***  
Report of the Chamberlain
- For Information**  
(Pages 171 - 184)
21. **GATEWAY 5 - REFURBISHMENT OF ELECTRA HOUSE, 84 MOORGATE, EC2 -  
BHE - TO FOLLOW**  
Report of the City Surveyor
- For Decision**
22. **BRIDGE HOUSE ESTATES: OUTSTANDING LEASE RENEWALS & RENT  
REVIEWS - 1ST JANUARY 2021 TO 30TH JUNE 2021\***  
Report of the City Surveyor
- For Information**  
(Pages 185 - 188)
23. **BRIDGE HOUSE ESTATES - RENTAL ESTIMATES MONITORING REPORT\***  
Report of the City Surveyor
- For Information**  
(Pages 189 - 194)

**Finance**

24. **DELEGATED AUTHORITY REQUEST: APPOINTMENT OF EXTERNAL  
AUDITORS**  
Report of the Chamberlain
- For Decision**  
(Pages 195 - 196)
25. **GUILDHALL COOLING PLANT REPLACEMENT**  
Report of the City Surveyor
- For Decision**  
(Pages 197 - 254)

**Other**

26. **REPORT OF DECISIONS TAKEN UNDER DELEGATED AUTHORITY OR  
URGENCY\***  
Report of the Town Clerk
- For Information**  
(Pages 255 - 260)
27. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

28. **ANY OTHER BUSINESS THAT THE CHAIR CONSIDERS URGENT AND WHICH THE BOARD AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

**Part 3 - Confidential Agenda**

29. **BHE TOM PROPOSAL - TO FOLLOW**  
Report of the Managing Director of BHE

**For Decision**

*NB: Certain non-contentious matters for information have been marked \* with recommendations to be agreed without discussion, unless the Committee Clerk has been informed that a Member has questions or comments prior to the start of the meeting.*